## Exhibit O. North Webster Parish Industrial District Site Roadway Transportation Infrastructure Upgrade Letter & Map



CSRS, INC.

6767 Perkins Road, Suite 200 Baton Rouge, Louisiana 70808

> Phone: (225) 769-0546 Fax: (225) 767-0060

September 30, 2015

Mr. Britt Herrin North Webster Parish Industrial District P.O. Box 176 Springhill, LA 71075

Re. NWPID Site Access Road Construction Estimate

CSRS Job No. 215040

Dear Mr. Herrin:

A proposed cost estimate is outlined below for the construction of a road to access the North Webster Parish Industrial District (NWPID) Site in Webster Parish, Louisiana. The proposed road will connect to Henrietta White Boulevard and cross one property (Webster Parish Assessor Parcel Number 129152) prior to servicing the North Webster Parish Industrial District site. The construction cost of a road, which includes labor, materials, and earthwork is estimated to be \$200 per linear foot (L.F). The length of proposed road needed to access the edge of the property is approximately 250 L.F. yielding a total estimated construction cost of \$50,000.

Please note this estimate does not include engineering, required rights of way, environmental impacts, or operation and maintenance costs. This cost estimate was prepared with the best information available at the time of certification. The actual costs can vary based on the availability of material, site conditions and labor availability. This plan can be executed within a reasonable timetable of 18 months or less based on preliminary engineering judgment.

Thank you for the opportunity to assist you in this project. Should you have any questions or require additional information, feel free to contact me.

Sincerely, CSRS, Inc

Taylor M. Gravois, PE, PLS

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Local Transportation Infrastructure NWPID Site Webster Parish, LA







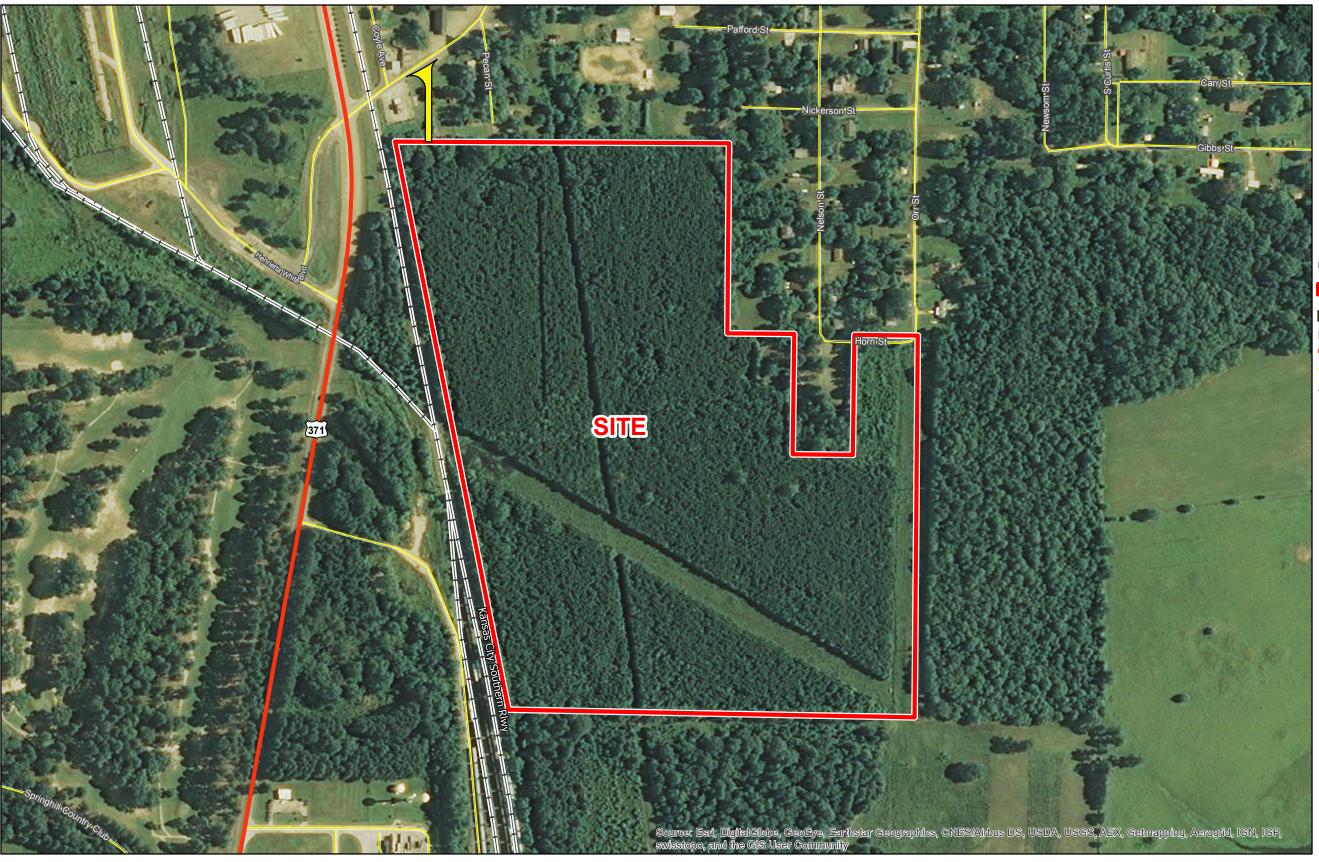
Site Boundary (61.33 Acres +/-)

Proposed Roadway

**Existing Roadway** US Highway

Local Roads

--- Existing Railroad





Date:	9/25/2015
Project Number:	215040
Drawn By:	AMB
Checked By:	JAY

Scale 1:4,000

- General Notes:

  1. No attempt has been made by CSRS, Inc. to verify site boundary, title, actual legal ownership, deed restrictions, servitudes, easements, or other burdens on the property, other than that furnished by the client or his representative.

  2. Transportation data from 2013 TIGER datasets via U.S. Census Bureau at ftp://ftp2.census.gov/geo/tiger/TIGER2013.

  3. Aerial Imagery from 2015 Esri World Imagery and may not reflect current ground conditions