Exhibit K. Calhoun Technology Park - North Site
Wastewater Infrastructure Upgrade Letter & Map
General Notes:
1. No attempt has been made by CSRS, Inc. to verify site boundary, title, actual legal ownership, deed restrictions, servitudes, easements, or other burdens on the property, other than that furnished by the client or his representative.
3. 2015 aerial imagery from USDA-APFO National Agricultural Inventory Project (NAIP) and may not reflect current ground conditions.
January 4, 2019

Ms. Liz Pierre  
North Louisiana Economic Partnership  
333 Texas Street, Suite 411  
Shreveport, Louisiana 71101

Re. Calhoun Technology Park – North Site Wastewater System Cost Estimate  
CSRS Job No. 216269

Dear Ms. Pierre:

According our research, the Calhoun Technology Park - North Site located along U.S. Highway 80 in Ouachita Parish, Louisiana has no existing wastewater infrastructure on site. In order to provide a wastewater treatment facility to treat 250,000 gallons per day (GPD), a wastewater treatment facility would need to be constructed on site.

A wastewater treatment facility would need to be constructed on this site to service the property. In March 2017 Lazenby & Associates provided a cost estimate outlining the engineering work and construction of the wastewater treatment system. The to construct a wastewater treatment facility on site which would discharge to Curry Creek. Expected discharge limits of BOD₅, TSS, NH₃, and Phosphorous are 30/30/1/5 mg/L, respectively. The construction of this new wastewater treatment facility plus the cost for an effluent pump station and discharge line to Curry Creek is estimated to be $1,175,000.

Please note that these estimates, rights of way acquisition, environmental impacts and permitting or operation and maintenance costs. This cost estimates were prepared with the best information available at the time of certification. The actual costs can vary based on the availability of material, site conditions and labor availability. These plans can be executed within a reasonable timetable of 180 days based on preliminary engineering judgment. Thank you for the opportunity to assist you in this project. Should you have any questions or require additional information, feel free to contact me.

Sincerely,

CSRS, Inc.

Taylor M. Gravois, PE, PLS
Calhoun North Site  
Wastewater Cost Estimate  
Job No. 216269

<table>
<thead>
<tr>
<th>Item No.</th>
<th>Description</th>
<th>Unit</th>
<th>Quantity</th>
<th>Unit Price</th>
<th>Extension</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>250,000 GPD Advanced Secondary Wastewater Treatment Plant (10/15/1/5 Limits) with influent Pump Station</td>
<td>L.S.</td>
<td>1</td>
<td>$ 950,000.00</td>
<td>$ 950,000.00</td>
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<tr>
<td>2</td>
<td>6&quot; C900 PVC Effluent Force Main</td>
<td>L.F.</td>
<td>425</td>
<td>$ 37.50</td>
<td>$ 15,937.50</td>
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<td>3</td>
<td>Ductile Iron Fittings</td>
<td>Tons</td>
<td>1</td>
<td>$ 8,850.00</td>
<td>$ 8,850.00</td>
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Subtotal: $ 974,787.50

20% Contingency: x 1.20

Rough Order of Magnitude (ROM): $ 1,175,000.00

Footnotes:
1.) Does not include costs for engineering, permitting, or general project management.
2.) This cost estimate was prepared with the best information available at the time of certification.
3.) Actual costs can vary based on availability of material, site conditions, and labor.
4.) Wastewater Treatment Plant capacity based on LED required capacity of 250,000 GPD.
5.) Cost estimate based off of layout and cost estimate provided by L&A, Inc. dated March 24, 2017
**Estimate of Probable Project Costs**  
Calhoun Technology Park - North  
Sewer Facility  
Ouachita Parish Police Jury  
L&A, Inc. Project No. 13E028.03

**Engineer’s Estimate - March 24, 2017**

### Engineering

<table>
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<tr>
<th>Item No.</th>
<th>Item</th>
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<th>Unit</th>
<th>Unit Price</th>
<th>Extension</th>
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<tbody>
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<td>Preliminary Engineering</td>
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<td>Lump Sum</td>
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<td>$7,500.00</td>
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<tr>
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<td>Alignment &amp; Topographic Survey</td>
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<td>Lump Sum</td>
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<td>$65,000.00</td>
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<tr>
<td>3</td>
<td>Preliminary &amp; Final Plans &amp; Permitting</td>
<td>100%</td>
<td>Lump Sum</td>
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<td>4</td>
<td>Bidding &amp; Contract Documents</td>
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<td>5</td>
<td>Inspection</td>
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<td>6</td>
<td>Construction Layout</td>
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<td>7</td>
<td>As-Built Plans</td>
<td>100%</td>
<td>Lump Sum</td>
<td>$12,000.00</td>
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**Estimated Engineering Costs:**  
$318,000.00

### Construction

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<tr>
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<th>Unit</th>
<th>Unit Price</th>
<th>Extension</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>PVC Pipe (12&quot; Diameter Gravity) (Open Cut)</td>
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<td>Lin. Ft.</td>
<td>$75.00</td>
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<td>2</td>
<td>Manhole (6'-8' Depth)</td>
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<td>Each</td>
<td>$5,000.00</td>
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<td>Sequencing Batch Reactor Treatment Plant</td>
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<td>Lump Sum</td>
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**Estimated Construction Costs:**  
$2,423,750.00

**Total Estimated Project Cost:**  
$2,741,750.00