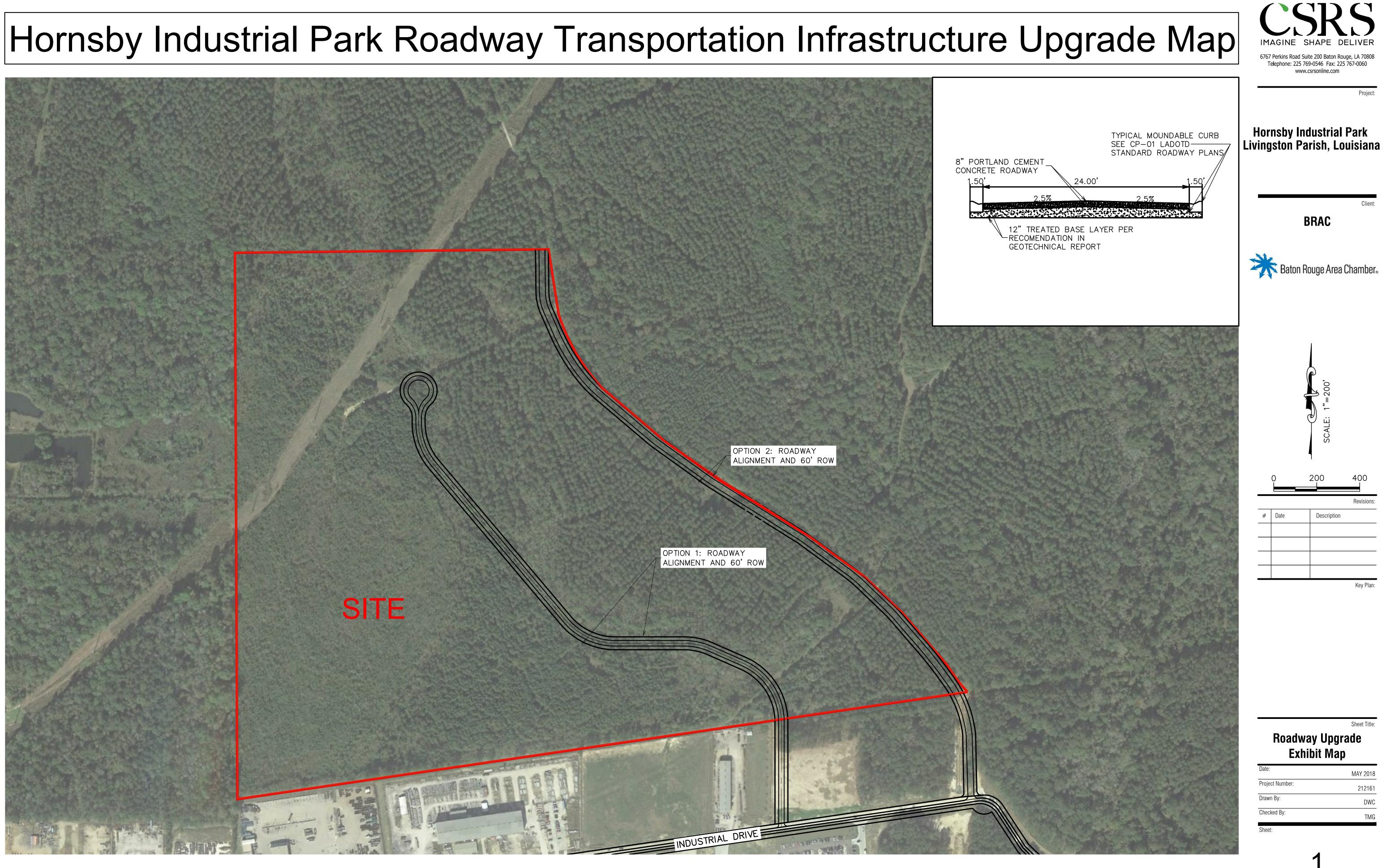
Exhibit Q. Hornsby Industrial Park Roadway Transportation Infrastructure Upgrade Letter & Map









Hornsby Industrial Park Roadway Infrastructure Upgrade Letter



CSRS, INC. 6767 Perkins Road, Suite 200 Baton Rouge, Louisiana 70808 Phone: (225) 769-0546 Fax: (225) 767-0060

May 23, 2018

Mr. Russell Richardson Baton Rouge Area Chamber 451 Florida Street, Suite 1050 Baton Rouge, LA 70801

Re. Hornsby Industrial Park Roadway Estimate CSRS Job No. 212161

Dear Mr. Richardson:

It has been determined the existing road to access the site, North Corbin Ave, is not sufficient for industrial traffic. Because of this, either an upgrade to the existing road or a creation of a new roadway into the site would be required.

The first option is to acquire a right of access through the existing LEDC property just south of the site and align the road through the center of the site. The proposed section of roadway will connect directly to an existing concrete road. The construction cost of roadway improvements, which includes labor, and materials (Portland cement, clearing and grubbing, and base material) is estimated to be \$1,180,000.00.

The second option is upgrading the existing unimproved North Corbin Ave that runs along the east boundary of the site. The proposed section of roadway will connect directly to an existing concrete road. The construction cost of roadway improvements, which includes labor, and materials (Portland cement, clearing and grubbing, and base material) is estimated to be \$1,340,000.00.

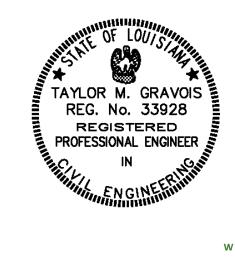
Please note this estimate does not include engineering, required rights of way, environmental impacts, or operation and maintenance costs. This cost estimate was prepared with the best information available at the time of certification. The actual costs can vary based on the availability of material, site conditions and labor availability. This plan can be executed within a reasonable timetable of 18 months or less based on preliminary engineering judgment and construction guidelines.

Thank you for the opportunity to assist you in this project. Should you have any questions or require additional information, feel free to contact me.

Sincerely,

CSRS. Inc

Taylor M. Gravois, PE, PLS



Hornsby Industrial Park Roadway Cost Estimate Job No. 212161

Rough Order of Magnitude Cost Estimate Option 1												
Item	Description	Unit	Est.	ι	Jnit Price	Extension						
No.	•	Quantity										
1	Class II Base Course (12" Thick)	S.Y.	9,730	\$	36.00	\$	350,280.00					
2	Concrete Curb (Mountable)	L.F.	6,766	\$	9.00	\$	60,893.64					
3	Portland Cement Concrete Pavement (8" Thick)	S.Y.	8,680	\$	62.00	\$	538,160.00					
4	Plastic Pavement Striping	L.F.	2,900	\$	3.50	\$	10,150.00					
5	Clearing and Grubbing 60' R/W	Acre	5	\$	5,000.00	\$	22,800.00					
					Subtotal:	\$	982,283.64					

20% Contingency 1:

x 1.20

Rough Order of Magnitude (ROM): \$ 1,180,000.00

Rough Order of Magnitude Cost Estimate Option 2											
ltem No.	Description	Unit	Est. Quantity	ι	Unit Price		Extension				
1	Class II Base Course 12"	S.Y.	11,120	\$	36.00	\$	400,320.00				
2	Concrete Curb (Mountable)	L.F.	6,900	\$	9.00	\$	62,100.00				
3	Portland Cement Concrete Pavement (8" Thick)	S.Y.	9 <i>,</i> 965	\$	62.00	\$	617,857.28				
4	Plastic Pavement Striping	L.F.	3,360	\$	3.50	\$	11,760.00				
5	Clearing and Grubbing 60' R/W	Acre	5	\$	5,000.00	\$	23,600.00				
					Subtotal:	\$	1,115,637.28				
			20% Contingonau				v 1 20				

20% Contingency 1: x 1.20

Rough Order of Magnitude (ROM): \$ 1,340,000.00

Footnotes:

- 1.) Does not include costs for engineering, permitting, right of way acquisition or general project management.
- 2.) This cost estimate was prepared with the best information available at the time of certification.
- 3.) Actual costs can vary based on availability of material, site conditions, and labor.
- 4.) Design is based on typical 12' travel lane width.
- 5.) This cost doesn't include subsurface drainage, fill, and any potiential railway crossings.
- 6.) Rail Crossing not included in Roadway Cost estimate.